# Making waves with speedboats

FLUID CREW





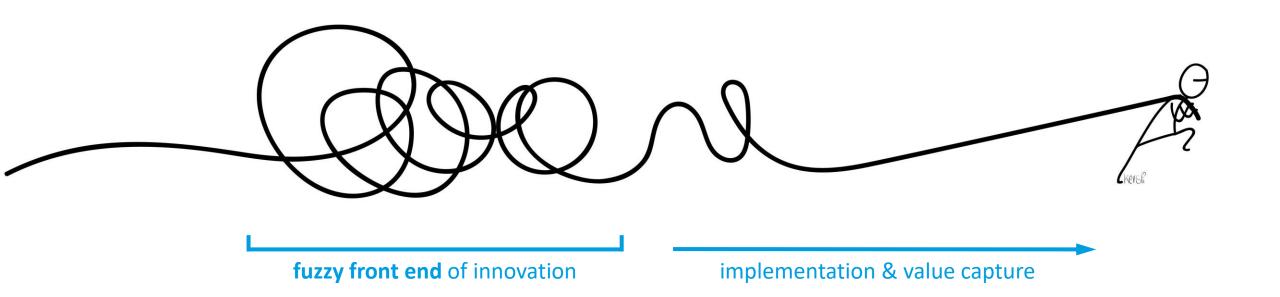


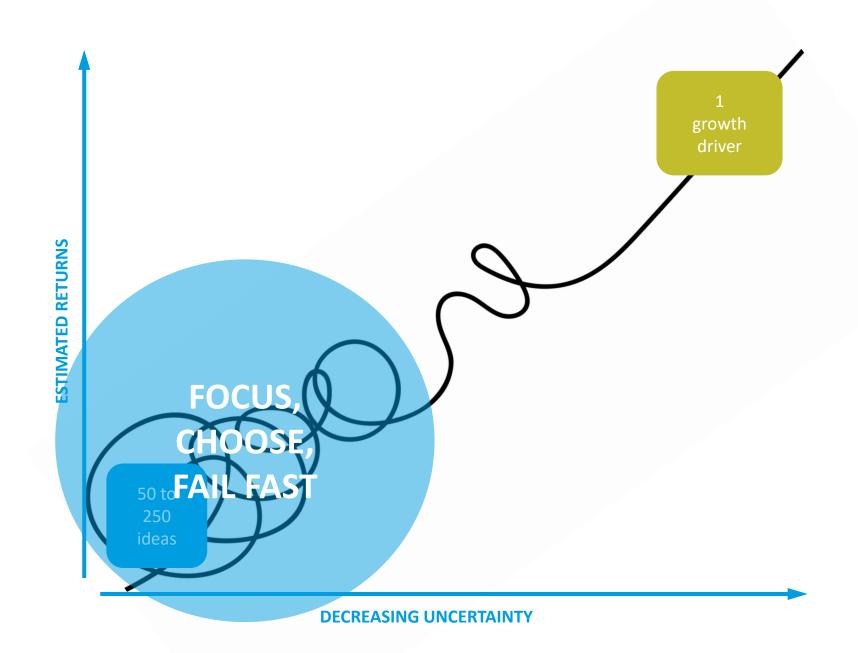


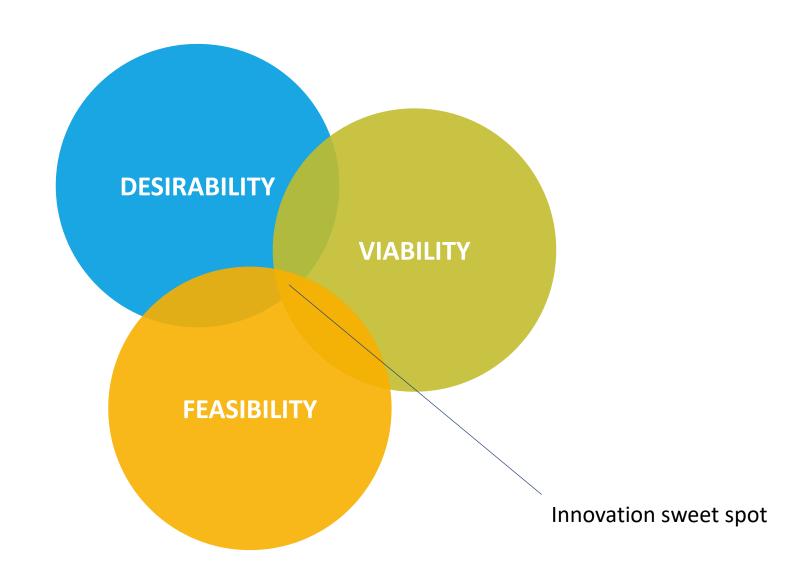


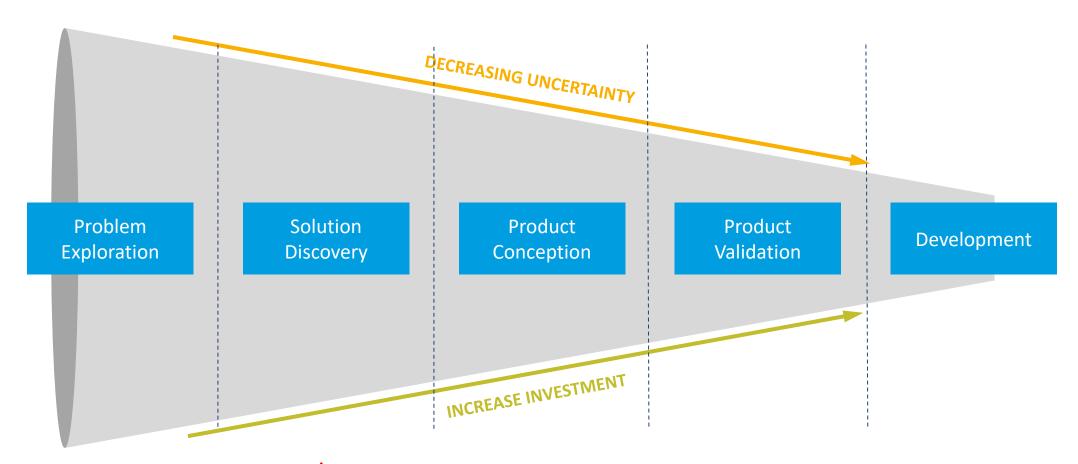


### ... there is no standard process ...











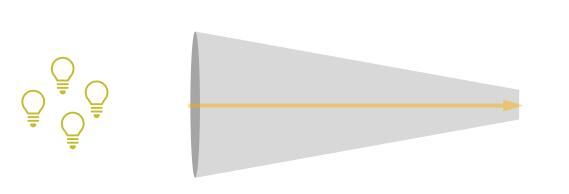
## **EXPLOIT ESTIMATED RETURNS**

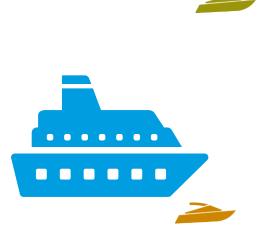
#### **EXPLORE**

**ESTIMATED RETURNS** 

- New technologies, new customers or markets, new products
- Long term investments with big potential

**DECREASING UNCERTAINTY** 





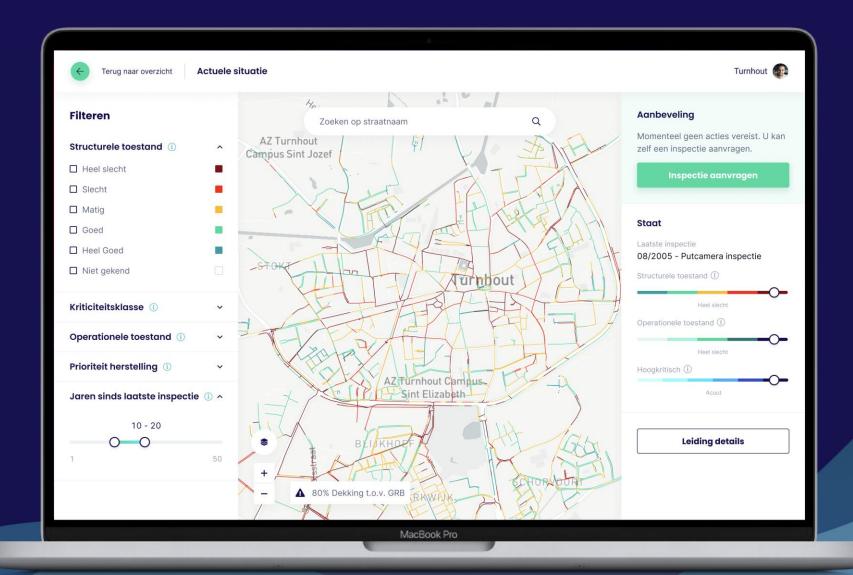
GENERATE IDEAS

SELECT & DERISK IDEAS

BUILD, VALIDATE AND SCALE







**EXPLOIT** 

INTERNAL VENTURE

#### **WHAT**

A modern customer experience for our municipal customers + a new "as-a-Service" business model

#### **WHY**

Growing attraction for this service (new customers) and increasing volume.

Desire to translate efficiencies into increased profitability.

#### **HOW**

Customer-centric Service Design + In-house development

#### **STATUS**

Doubled # of customers, +50% in recurring revenue





Enable sewer inspections without having to remove sludge and sedimentation

#### **WHY**

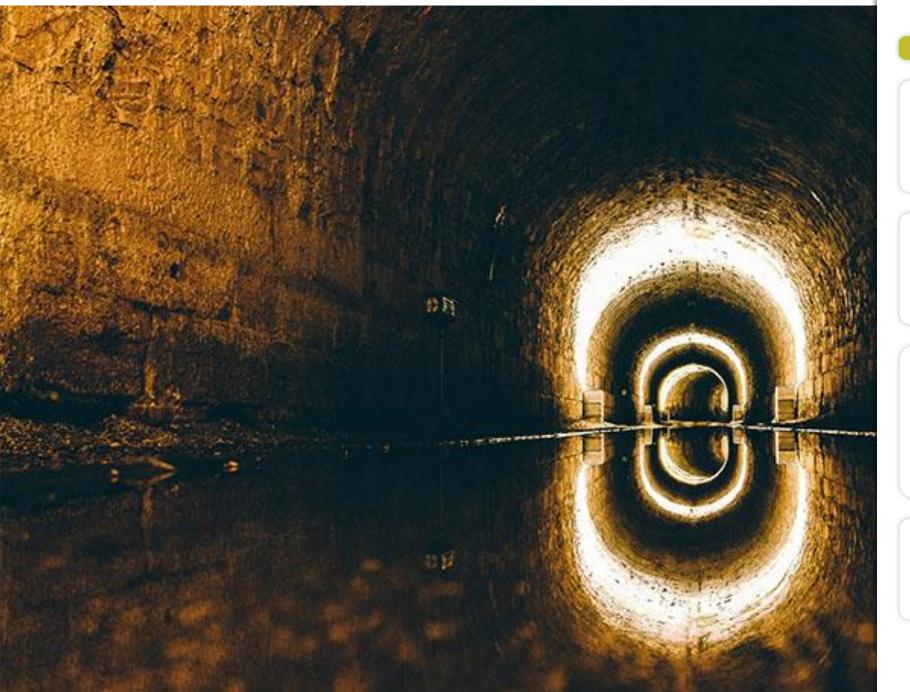
70 to 80% of the cost of inspections is bound to "cleaning" the pipes

#### **HOW**

Create joint-venture with industry leading partners to prototype, develop and market a new generation of inspection "vehicles"

#### **STATUS**

Negotiating terms







Gain thermal energy (warm & cool) from sewage water (pipes and WWTP)

#### **WHY**

Sustainable and renewable/continuous source of energy with interesting ROI Especially applicable in densely populated areas

#### **HOW**

Install a heat exchange at the bottom of the pipes and deliver a warm or cool conductor liquid to pools, housing projects, office spaces, ...

#### **STATUS**

Installed 1 case, signed 1 case. Finalizing terms for 5 others, including heat nets







An advisory partner in blue-green concepts, water-use & infiltration scenarios

#### WHY

A need for many municipal customers as well as project-developers, where we can add expertise and value

#### **HOW**

Agency model along with partners

#### **STATUS**

We frequently do this, but do not structurally position this as a service. Exploring the value proposition and size of the opportunity







Purify biogas (gained from sludge fertilisation) to biomethane as sustainable green gas

#### WHY

More sustainable solutions available to generate heat and electricity than CHP

#### **HOW**

New revenue stream

Pilot installation in WWTP Antwerp-South to assess business case, using a full service DBFMO leasing formula

#### **STATUS**

1 installation up and running, expansion to another 3 planned. We will produce green gas for the equivalent consumption of 11.500 homes.







Control storm water buffers to enable smart water re-use

#### **WHY**

Expensive buffer volumes simply delay the outflow of water. What if we could harvest en reuse it in periods of draught?

#### **HOW**

Control the outflow of the tanks based on usage model, rainfall history & forecasts to determine a safe harvesting level

#### **STATUS**

Proposition and willingness to pay validated: 2 pilots signed, 7 late stage pipeline



